

#### ANNUAL PLAN AND BUDGET FOR FISCAL YEAR 2024

The following information represents the strategic priorities of Shiawassee Health and Wellness(SHW) for Fiscal Year 2023 (October 1, 2023 through September 30, 2024) and the proposed allocation of monetary resources to support services to individuals with intellectual/developmental disabilities, adults living with severe forms of mental illness and children with serious emotional disturbances.

Public comment is invited and welcome. To make comments or provide other input, please attend the public hearing scheduled for Monday, September 25, 2023, at 5:30 p.m. at 1555 Industrial Dr. Owosso. Or write to: Lindsey Hull, Chief Executive Officer, at 1555 Industrial Dr., Owosso, MI 48867 or by email at: <u>hull@shiabewell.org</u>.

#### Fiscal Year 2024 Focus:

As we prepare for FY24 we remain focused on our ability to be an effective community safety net provider and specialty behavioral healthcare provider network. Our approach to this budgeting cycle was rooted in our desire to be efficient, effective, and realistic.

The reality is that we anticipate the cost of doing business to increase. We anticipate needing to compete in different ways to recruit and retain a stable workforce and provider network. We anticipate serving more Shiawassee County residents.

Partnerships and grants have propelled us into spaces we have long hoped to be schools, courts, police departments, and physical health clinics. These initiatives are true difference maker programs. We will continue to foster and seek these types of opportunities in order to meet the unique needs in our county.

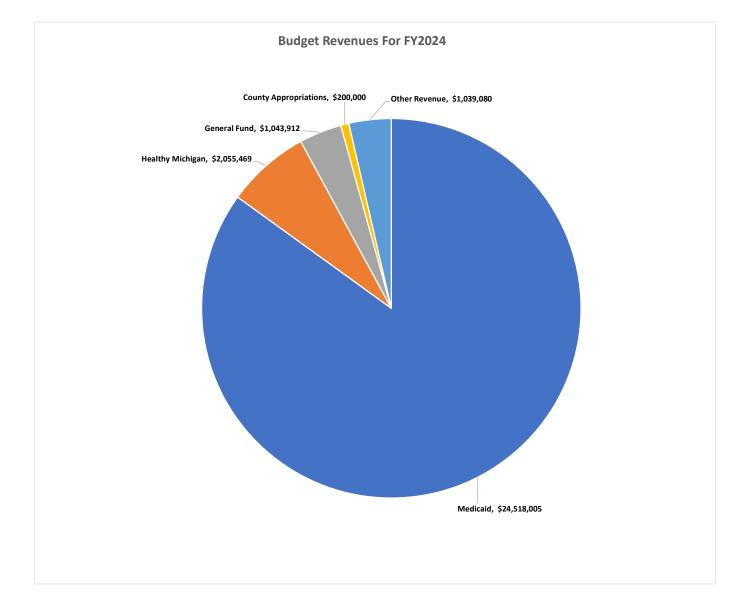
Shiawassee Health and Wellness will continue advocacy efforts in order to promote innovative models while attending to the realities of service delivery in the vast rural areas of Michigan. As potential funding models are considered through the legislative process, SHW will advocate that any system redesign efforts preserve person-centered self-determined values and the unique safety net role of the community mental health service programs.

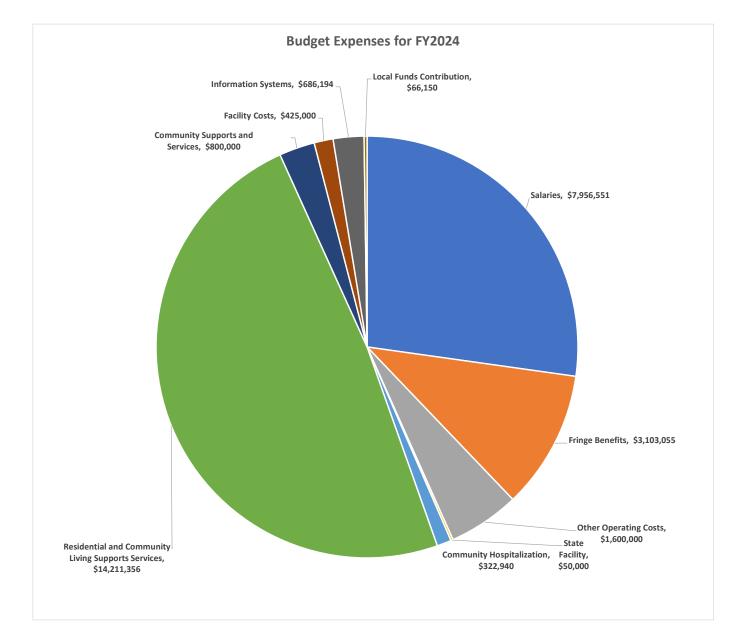
SHW recognizes our team as our most valuable resource, and we are committed to taking care of and using this resource wisely. Our goal is to foster resilience among employees, boost their well-being and their confidence about the future.

We are committed to serve as responsible stewards of the public's investment. Our focus is to study our practices and learn from our experiences and make well-informed and timely decisions that create the best value.

# Shiawassee Health and Wellness FY2024 Budget

	FY2023 Budget	FY2024 Proposed Budget	Variance	Percent Change	Note Reference
Medicaid (Includes Autism)	22,268,312	24,518,005	2,249,693	10.10%	1
Healthy Michigan Plan	2,631,070	2,055,469	(575,601)	-21.88%	1
State General Fund	1,043,912	1,043,912	-	0.00%	2
County Appropriation	200,000	200,000	-	0.00%	3
Other Income	1,317,775	1,039,080	(278,695)	-21.15%	4
Total Revenue	27,461,069	28,856,466	1,395,397	5.08%	
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Salaries	8,340,503	7,956,551	(383,952)	-4.60%	5
Fringe Benefits	3,834,466	3,103,055	(731,412)	-19.07%	5
Other Operating Costs	1,683,113	1,600,000	(83,113)	-4.94%	5
State Facility	100,024	50,000	(50,024)	-50.01%	6
Community Hospitalization Residential and Community Living	1,426,661 10,122,572	322,940 14,211,356	(1,103,721) 4,088,784	-77.36% 40.39%	7
Supports Services					8
Community Supports and Services	787,736	800,000	12,264	1.56%	9
Facility Costs	401,434	425,000	23,566	5.87%	10
Information Systems	629,969	686,194	56,225	8.93%	11
Local Funds Contribution	134,592	66,150	(68,442)	-50.85%	12
Total Expenditures	27,461,069	29,221,246	1,760,176	6.41%	
Surplus / (Deficit)		(364,779)			
Settlement with MSHN	-	364,779			
Total Surplus/(Deficit)		-			





### Shiawassee Health and Wellness

#### FY2024 Budget Notes and Assumptions

Note	Revenue
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Note	Revenue		
1	Medicaid, Autism Medicaid, Healthy Michigan Plan	<ul> <li>Budget assumes Mid-State Health Network (MSHN) will fund full request using all sources of available funding</li> </ul>	
		<ul> <li>Budget reflects MSHN FY 2024 Revenue Projection.</li> </ul>	
		<ul> <li>MSHN has performed a preliminary review of the rates and a projected decrease in capitation is expected.</li> </ul>	
2	State General Funds	• Budget is based on MDHHS budgeted numbers for General Fund Distribution	
3	County Appropriation	No changes	
4		<ul> <li>Revenue includes Medicare, Blue Cross Blue Shield, and other commercial insurance; budget assumes service delivery at similar levels and reimbursement rates</li> </ul>	
	Other Income	<ul> <li>Budget includes revenue received from other county community mental health agencies for services provided under contract</li> </ul>	
		<ul> <li>Revenue includes rent, recycling and other supported employment services</li> </ul>	
		Revenue includes interest income	
		<ul> <li>Revenue includes grant revenue equal to grant budgets for FY 2024</li> <li>•</li> </ul>	
Note	Expenses		
		<ul> <li>Budget includes current open positions.</li> </ul>	
		<ul> <li>Budget includes full year cost for positions with 2.5% COLA</li> </ul>	
5	Salaries, Fringe Benefits, Other Operating Costs	<ul> <li>Budget includes increase to salaries and wages per the collective bargaining agreement</li> </ul>	
		<ul> <li>Most line items are developed using annualized FY 2023 data with 2.5% increases</li> </ul>	
		<ul> <li>Health insurance cost included is an estimate because actual data was not yet available</li> </ul>	
6	State Facility	Budget includes local share of costs for consumers placed at state facilities	
7	Community Hospitalization	<ul> <li>Budget based on utilization for FY 2023 with some allowance for increased utilization and rates.</li> </ul>	
	Residential and Community Living	<ul> <li>Budget based on person centered plan authorized services combined with FY 2023 utilization.</li> </ul>	
	Supports Services	<ul> <li>Rates include DCW enhanced fees. \$0.95/hr increase funded by MDHHS</li> </ul>	
8		Provider rate increases and stability requests.	
9	Community Supports and Services	Budget includes all other contracted services for consumers not covered above	
10	Facility Costs	• Budget includes all facility related costs based on historical and planned usage	
11	Information Systems	<ul> <li>Budget includes costs of IT support services purchased from NetSource One</li> </ul>	
12	Local Funds Contribution	• Budget uses MSHN data	

## Shiawassee Health and Wellness FY2024 Budget

	FY2023 Budget	FY2024 Proposed Budget
Medicaid (Including Autism)		
Revenue	22,268,312	24,518,005
Expense	22,268,312	24,961,723
Surplus/(Deficit) before settlement	-	(443,718)
<u>Healthy Michigan Plan (HMP)</u>		
Revenue	2,631,070	2,055,469
Expense	2,631,070	1,976,530
Surplus/(Deficit) before settlement	-	78,939
PIHP Funding Total		
Revenue	24,899,382	26,573,474
Expense	24,899,382	26,938,253
Surplus/(Deficit) before settlement	-	(364,779)
State General Fund		
Revenue	1,043,912	1,043,912
Expense	1,043,912	1,043,912
Surplus/(Deficit)	-	-
Other Funds		
Revenue	1,517,775	1,239,080
Expense	1,517,775	1,239,080
Surplus/(Deficit)	-	-
Total Surplus/(Deficit) After Settlement	-	-

## Shiawassee Health and Wellness FY2024 Budgeted Capital Projects

Projects	Cost*	Useful Life	FY2024 Depreciation	Notes
Seal & Stripe NW Lot	7,000	20	175	-
Carpet aisleway to mailroom	13,000	7	929	
Carpet N/S aisle to Children's	13,000	7	929	
2024 3/4 ton pickup with plow	62,000	5	6,200	
Phone system upgrade	50,000	5	5,000	
48 - Port 9200 Cisco switch for port expansion	9,300	3	1,550	
New Directions HVAC duct reconfiguration	5,000	20	125	
New Directions HVAC unit replement (2)	10,000	20	250	
New Directions - better controls zone 21	6,000	20	150	
Totals	\$ 175,300		15,307	

\*These numbers are estimates only.

Requests for bids will be issued when appropriate to determine actual costs and presented for approval. Project roll out will depend on the level of capitated funding for fiscal year.